

Overview of EPA's ENERGY STAR Portfolio Manager®: A Tool to Measure and Track Energy Consumption and Greenhouse Gas Emissions

Wednesday, December 11, 2013

Presented by:

Stephanie Plummer, National Program Manager, Retail, ENERGY STAR Commercial Buildings, U.S. EPA

Jenna Tatum, Mayor's Carbon Challenge Coordinator, NYC Mayor's Office of Long-Term
Planning and Sustainability

Donna Hope, Policy Advisor, NYC Mayor's Office of Long-Term Planning and Sustainability Christopher J. Morgan, P.E., Energy Senior Manager, RE Design & Development, JCPenney

Webinar Agenda

- Introduction and webinar logistics
- Guest Speakers:
 - Stephanie Plummer, National Program Manager, Retail, ENERGY STAR Commercial Buildings, U.S. EPA
 - Jenna Tatum, Mayor's Carbon Challenge Coordinator, NYC Mayor's
 Office of Long-Term Planning and Sustainability
 - Donna Hope, Policy Advisor, NYC Mayor's Office of Long-Term Planning and Sustainability
 - Christopher J. Morgan, P.E., Energy Senior Manager, RE Design & Development, JCPenney
- Q&A
- Post-webinar survey



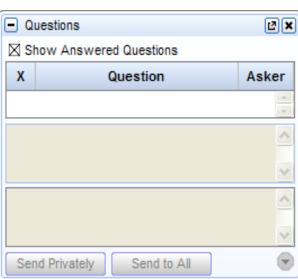
- EPA's ENERGY STAR Portfolio Manager is an online tool organizations can use to measure and track energy and water consumption, as well as GHG emissions. It can be used to benchmark the performance of one building or a whole portfolio of buildings, all in a secure online environment. Forty percent of commercial building space in the U.S., including 35% of the Fortune 500® are already benchmarking in Portfolio Manager.
- In this webinar, attendees will learn about the new, updated version of Portfolio Manager - what it is and how it can be used - as well as hear from guest speakers who have utilized the tool to help achieve their organizations' sustainability and carbon goals.



Webinar Logistics

- Attendees are muted to reduce background noise.
- Submit questions and comments in writing
 via the online control panel. → →
- To minimize or maximize the control panel, click on the button at the top left of the tool bar.
- Post-webinar survey on this webinar and topics for future webinars.
- Today's presentation will available at:
 http://www.epa.gov/climateleadership/events/





About the Center

- A resource launched in 2012 to support organizations of all sizes in measuring and managing GHG emissions.
- Provide technical tools, ground-tested guidance, educational resources, and opportunities for information sharing (e.g., Webinars) and a platform for peer exchange.
- Promote practices and innovative approaches drawing upon the successes of Climate Leadership Award recipients and former Climate Leaders partners.
- Support the implementation of E.O. 13514.





ENERGY STAR Commercial Buildings Program

Stephanie Plummer
National Program Manager, Retail
ENERGY STAR Commercial Buildings
US EPA



Agenda



- 1. Introduction to ENERGY STAR
- 2. Introduction to Portfolio Manager
- 3. Benchmarking Mandates
- 4. Program Update Multifamily Housing

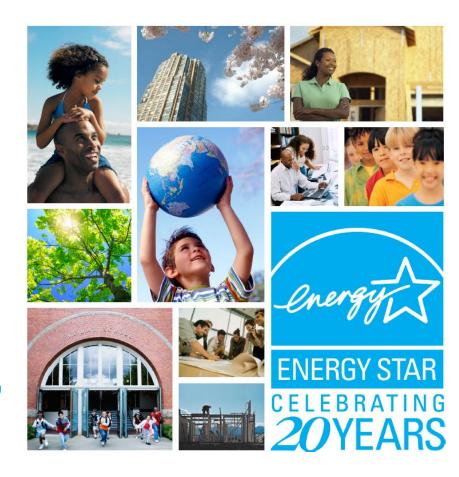


Introduction to ENERGY STAR



- A voluntary energy efficiency
 & climate protection program
 administered by the US EPA
- ENERGY STAR for products, homes, buildings & plants
- 87% of Americans recognize the ENERGY STAR

20 years of partnership, promise, and progress





ENERGY STAR Commercial Buildings Program



- Offers a strategic approach to energy management
- Enables building owners, managers, and tenants to save money & protect the environment
- Provides organizations with measurable information on energy savings and greenhouse gas emissions reductions from commercial buildings
- ENERGY STAR on a building = Superior Energy Performance



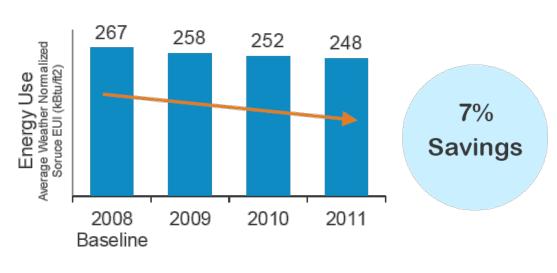
Value of Benchmarking

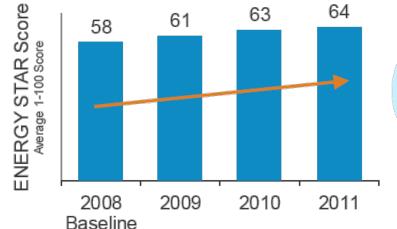


6 point increase

Energy Savings in Portfolio Manager

Consistent
benchmarking in
buildings results in
energy savings and
improved performance







http://www.energystar.gov/ia/business/downloads/datatrends/DataTrends_Savings_20121002.pdf?8d81-8322



Portfolio Manager™



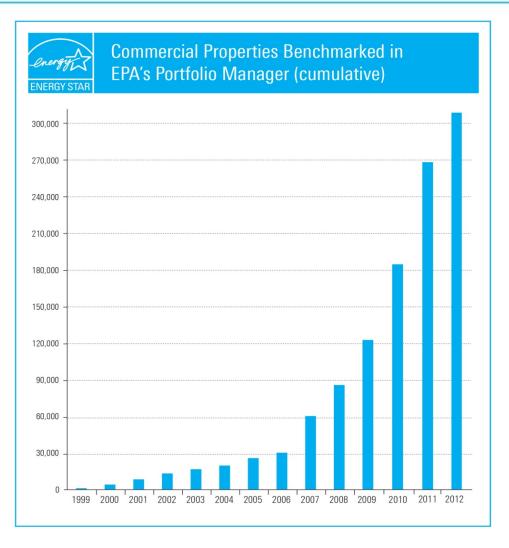
- Management Tool Helps business and organizations by offering a platform to:
 - Assess whole building energy and water consumption
 - Track changes in energy, water, greenhouse gas emissions, and cost over time
 - Track green power purchase
 - Share/report data with others
 - Create custom reports
 - Apply for ENERGY STAR certification
- Metrics Calculator Provides key performance metrics to integrate into a strategic management plan
 - Energy consumption (source, site, weather normalized)
 - Water consumption (indoor, outdoor)
 - Greenhouse gas emissions (indirect, direct, total, avoided)
 - ENERGY STAR 1-to-100 score (available for 15 building types)

www.energystar.gov/benchmark



Tremendous Growth in Benchmarking in Portfolio Manager









Understand Comparative Performance

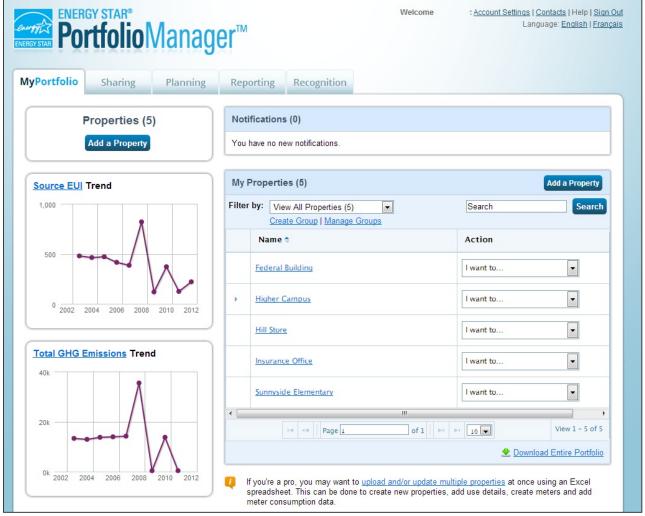
- ALL buildings can be benchmarked
- Benchmarking through Portfolio Manager enables you to:
 - Compare one building against itself over time
 - Compare one building against a national sample of similar buildings
 - Compare all of your buildings of a similar type to each other
 - Set priorities and targets for the use of limited staff time and/or investment capital







Portfolio Level









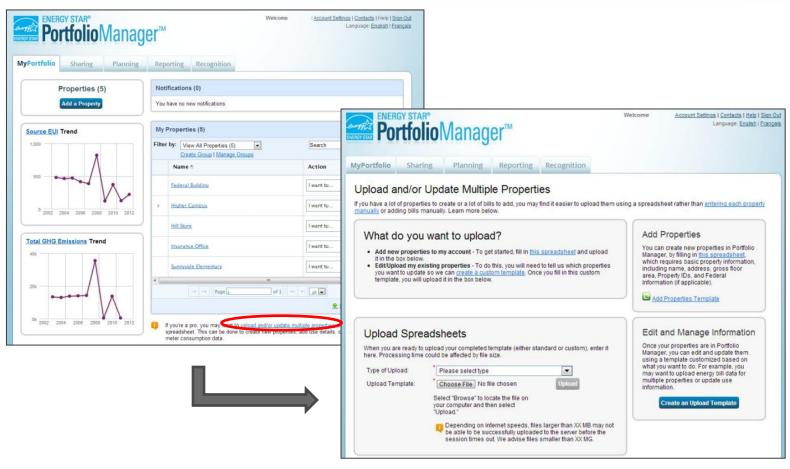
Property Level





Easy to get data in







Share a property



MyPortroll Sharing Planning	Rep	orting Re	ecognition	1.			
My Shared Properties	Sh	aring Notific	ations (0))}			
(1) Share a Property	You have no new notifications.						
	My Shared Properties (1)						
Exchanging Data	Sor	Sort by: Property Name 🔻					
Did you know you can work with another organization		Name		Permissions	Action		
to regularly upload your data into Portfolio Manager? You can authorize these companies to update your	Ψ.	Insurance Offi	Office				
meters, manage building data, and retrieve metrics. To get started, search for organizations that exchange		Miller, Clara		Full Access	I want to	***	
data. Then connect with them and share your properties.	Pre	operties Sha	red with	Me (2)			
Learn more about exchanging data	Nar	ne	Shared from		Permissions	Action	
	Hig	her Campus	Collins, J	lames	Full Access	I want to	
	Bui	ding D	Collins, J	ames	Full Access	I want to	



Charts & Graphs



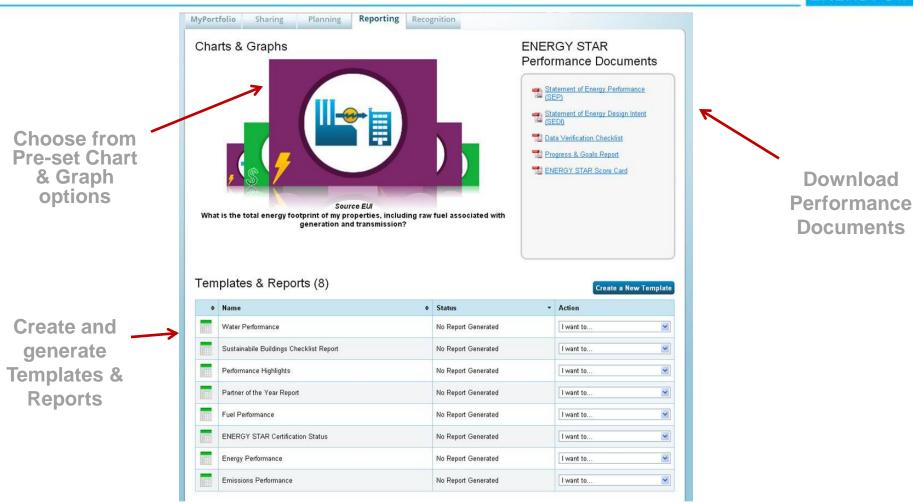


- Each of the figures can be printed or downloaded for easy insertion into a presentation or document
- If you scroll down on the page, you can view and export the raw data for the charts & graphs



Create custom reports







Portfolio Manager in State and Local Building Energy Policy



- State and local energy benchmarking and disclosure policies on the rise
- Purpose of these laws:
 - Increase transparency of building performance data for a better informed market (energy and water)
 - Incentivize improvements in public and private building
 - Grow clean energy job market
- All jurisdictions with benchmarking laws have specified the use of Portfolio Manager, EPA's ENERGY STAR measurement and tracking tool



State and Local Benchmarking Policies



Jurisdiction	Enacted	Public Buildings	Private Buildings	Disclosure	Utility Requirement
Connecticut	July 11	√			$\sqrt{}$
Michigan	April 05	\checkmark			
Ohio	Jan 07	V			
Hawaii	July 09	V			
Denver, CO	Oct 07	V			
California	Oct 07	V	√	Transactional	√
Washington	May 09	√	√	Transactional	√
D.C.	July 08	√	√	Annual	
New York, NY	Dec 09	\checkmark	$\sqrt{}$	Annual	
Seattle, WA	Jan 10	$\sqrt{}$		Transactional	$\sqrt{}$
Austin, TX	June 11	$\sqrt{}$	$\sqrt{}$	Transactional	
San Francisco, CA	Feb 11	V		Annual	
Connecticut	Pending	V	$\sqrt{}$	Annual	$\sqrt{}$
Philadelphia	Pending		$\sqrt{}$	Annual, Transactional	
Vermont	Pending	V	$\sqrt{}$	Transactional	



Developing a 1-100 ENERGY STAR Score for Multifamily Housing











Development of 1-100 ENERGY STAR Score – Status and Next Steps



- Continued Analysis
 - Continue to review data using different analyses
 - Analyze more regression models to understand differences in the population
- Public Webinar (planned for December)
 - Coordinated with Fannie Mae
 - Present preliminary findings
 - Gather input
- Determination
 - Assess whether an ENERGY STAR score can be developed
 - Goal: make decision by the end of 2013
 - If it is possible to develop a score
 - Finalize score development and release in summer 2014
 - If it is not possible
 - Explore alternative benchmarks, such as national median values



Thank You!

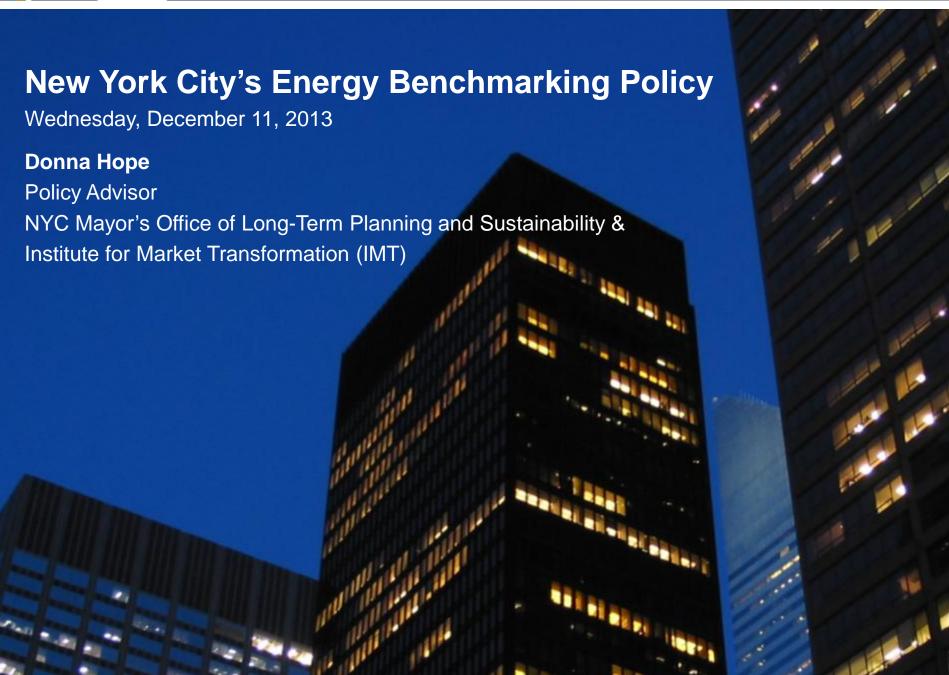


For more information:

- Visit <u>www.energystar.gov/buildings</u>
- Email <u>buildings@energystar.gov</u>





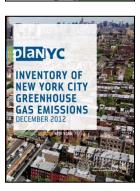


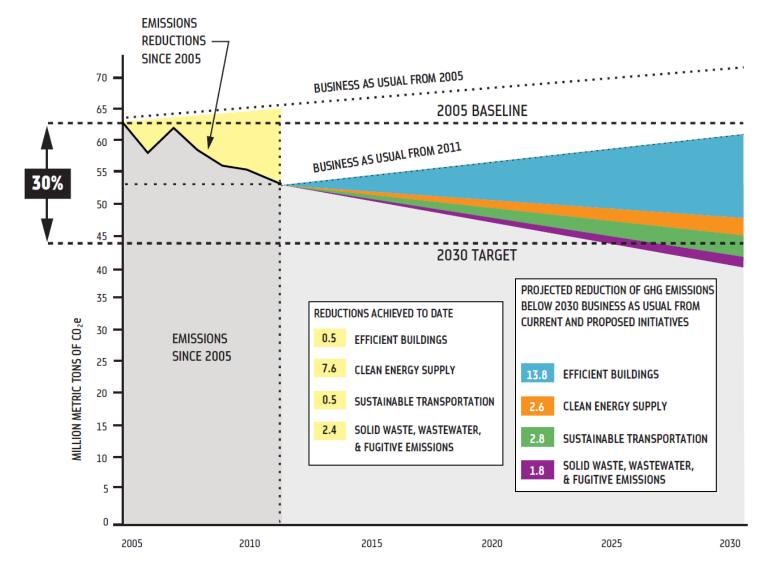


PlaNYC goal to reduce citywide GHG emissions by 30% by 2030











Buildings dominate New York City's GHG footprint

Total = 53.4 million metric tons

Buildings = 74%

- Residential
- Commercial
- Industrial
- Institutional

Transportation = 21%

- On-road transportation
- Transit

Wastewater, fugitive = 1%

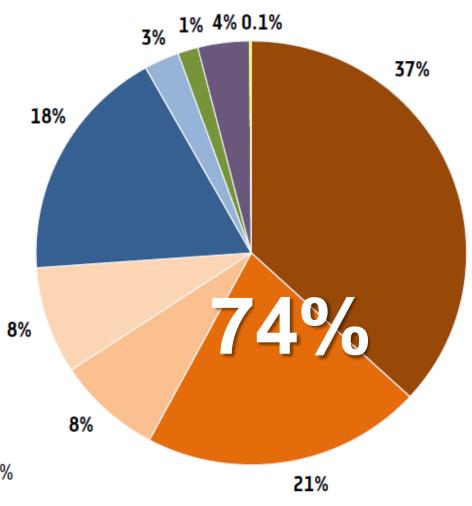
Wastewater, fugitive

Solid waste = 4%

Solid waste

Streetlights and traffic signals = 0.1%

Streelights and traffic signals





The 13,000 properties (BBLs) subject to the Benchmarking law account for only 2% of all properties but nearly half of all built floor area \rightarrow 2 billion. sq ft

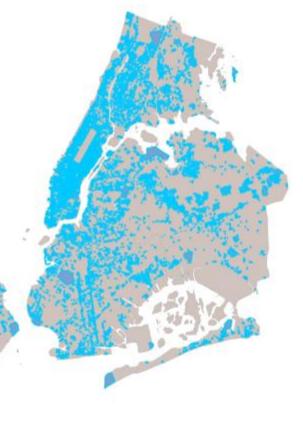
THE NEW YORK CITY

GREENER, GREATER BUILDINGS PLAN

- New York City Energy Code
- Benchmarking
- Energy Audits and Retro commissioning
- Lighting Upgrades and Sub-metering

Benchmarking

- Mandatory benchmarking produces a comprehensive City-wide picture
- Transparency in building energy use
- Annual benchmarking provides tracking
- Public disclosure allows the market to value efficiency





ENERGY STAR® Portfolio Manager®

Local Law 84: Energy & Water Input

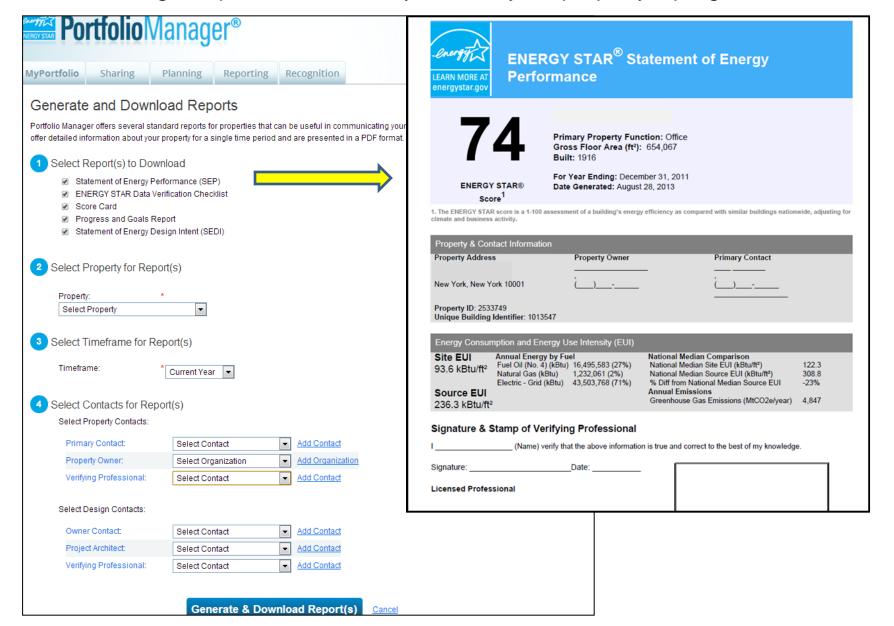
- Register an account in Portfolio Manager www.energystar.gov/benchmark
- Manually input energy data info for entire year
- Auto upload water data into Portfolio Manager
- Submit to City via Reporting Link on GGBP www.nyc.gov/LL84

Welcome to Port	energy efficiency across your entire portfolio of properties.
Username: Password:	* I forgot my password. I forgot my username. Sign In
	Create a New Account

You are accessing a U.S. Government information system. System usage may be monitored, recorded, and subject to audit. Unacriminal and civil penalties. Use of the system indicates consent to monitoring and recording.

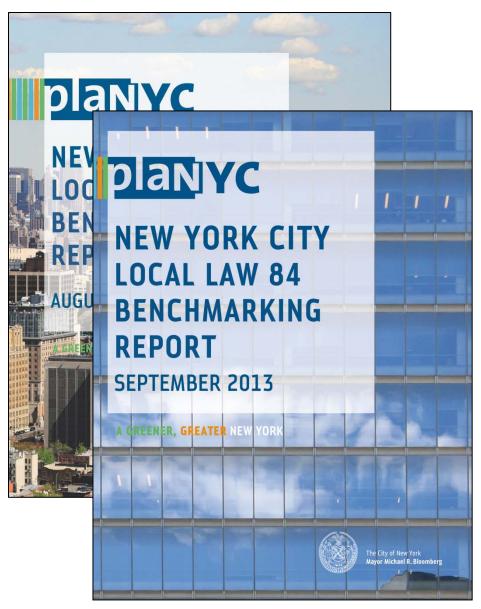


Portfolio Manager reports – Useful way to track your property's progress





New York City's 1st and 2nd Benchmarking Reports



- Released Year 2 report on CY 2011 data and Year 1 report on CY 2010 data
- Benchmarking data was merged with City records of building characteristics
- Included analysis conducted by New York University, University of Pennsylvania, and the NYC Mayor's Office
- First disclosure of multi-family benchmarking data in September 2013, based on third year data (CY 2012)



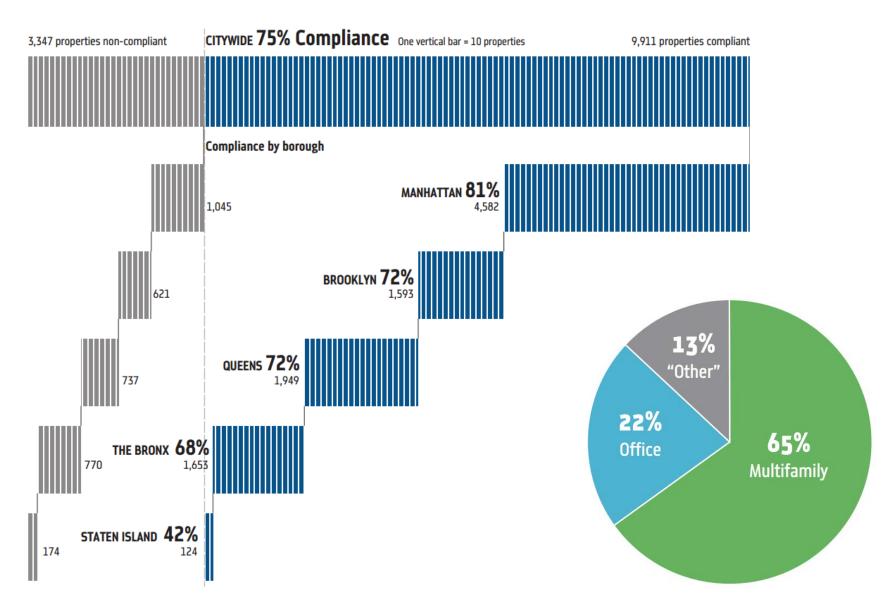
New York City's 1st and 2nd benchmarking disclosure reports

- Year 2 data (CY 2011) included all non-residential sectors (~2,200 BBLs)
- Year 3 data (CY 2012) included all covered buildings (~12,000 BBLs)
- Displayed Energy Intensity, Water Intensity, GHGe, and ENERGY STAR Score
- Allows for year-over-year comparisons of metrics

Borough	Zip	Benchmarking Submission	Entry Number	Site EUI (kBtu/ft²)	Weather Normalized Source EUI (kBtu/ft²)	Indoor Water Intensity (All Water Sources) (gal/ft²)	Reported Water Method	ENERGY STAR Score	Total GHG Emissions (MtCO ₂ e)	Property Floor Area (Buildngs and Parking) (ft²)	Primary Property Type - Self Selected	Number of Buildings
MANHATTAN	10016	Yes	664	43.5	126.1	52.38	Manual	N/A	228.3	65112	Multifamily Housing	1
BRONX	10471	Yes	666	71.4	94.6	24.15	Manual	N/A	1086.65	189592	Multifamily Housing	1
QUEENS	11432	Yes	667	80.1	126.5	6.79	Manual	N/A	561.37	115000	Multifamily Housing	1
MANHATTAN	10001	Yes	668	72.8	104.8	27.97	Manual	N/A	369.96	62586	Multifamily Housing	1
MANHATTAN	10001	Yes	677	105.8	214.9	110.18	Manual	79	466.33	62829	Hotel	1
MANHATTAN	10003	Yes	707	104.9	273.7	13.43	Manual	N/A	2278.06	271596	Education	1
MANHATTAN	10069	Yes	711	71.7	141.4	0.00	Manual	N/A	3929.07	795215	Multifamily Housing	1
MANHATTAN	10069	Yes	712	77.8	156.2	0.00	Manual	N/A	2429.75	447049	Multifamily Housing	1
QUEENS	11361	Yes	714	209.2	334.2	51.62	Manual	10	3911.44	295126	Senior Care Facility	1
MANHATTAN	10034	Yes	721	94.7	123.7	69.06	ABS	N/A	581.29	106215	Multifamily Housing	1
MANHATTAN	10022	Yes	722	91.5	270.3	31.18	ABS	53	574.57	72000	Office	1
QUEENS	11102	Yes	726	111	200.5	0.00	Manual	74	1179.65	159572	Senior Care Facility	1
BROOKLYN	11235	Yes	727	109.7	241.6	29.18	ABS	19	2203.99	275000	Senior Care Facility	2
MANHATTAN	10022	Yes	729	99.1	229.6	35.79	Manual	61	2865.35	332608	Office	1
BRONX	10465	Yes	736	81.6	189.8	3.60	Manual	21	1399.45	230000	Warehouse (Unrefrigerated)	1
MANHATTAN	10018	Yes	737	28.3	85.3	16.47	Manual	N/A	1067.46	110900	Other	1
MANHATTAN	10038	Yes	738	97.1	162.4	89.23	ABS	N/A	1363.2	223674	Multifamily Housing	1



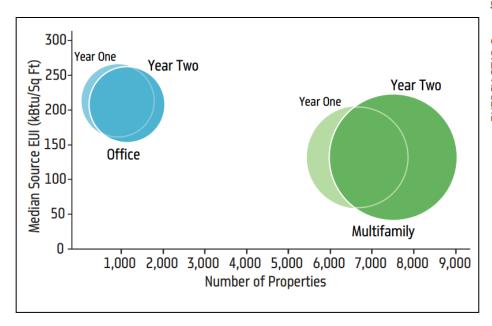
New York City's benchmarking reports – high rate of compliance

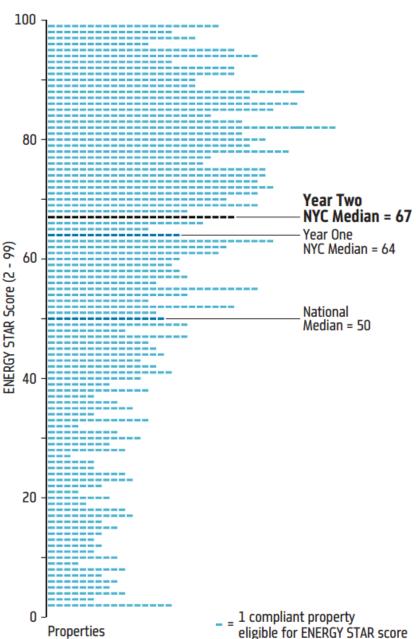




New York City's median ENERGY STAR score consistent with buildings in the Northeastern U.S.

Year-over-year analysis of 2010 and 2011 data exhibit consistencies in reporting





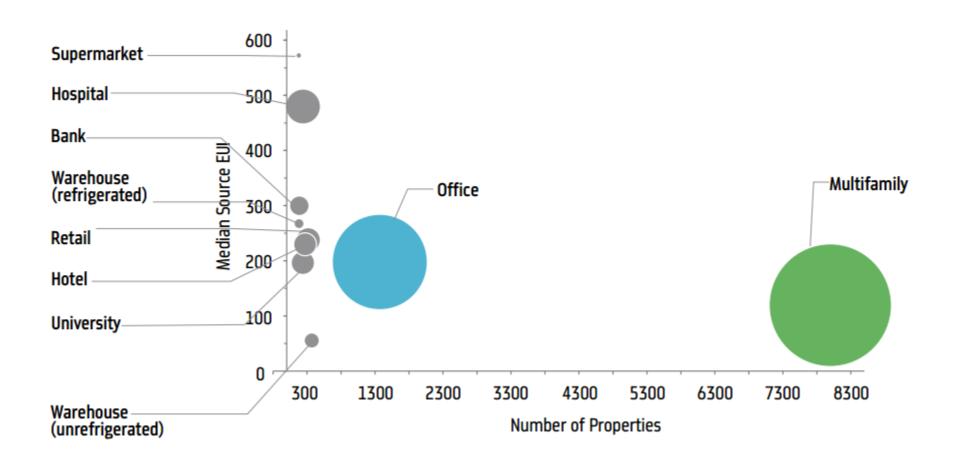


Sector variations in energy use are most prevalent in office and retail



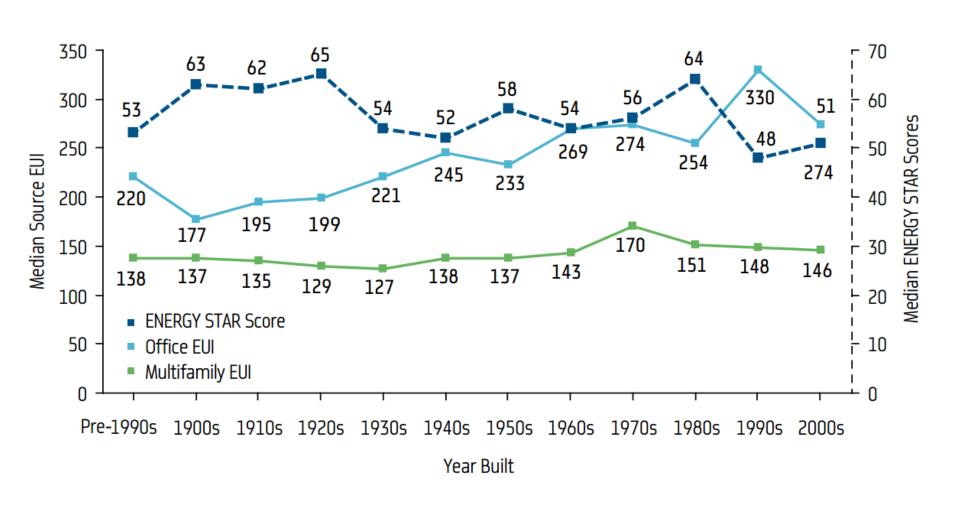


Energy use profile among NYC's most dominant sectors



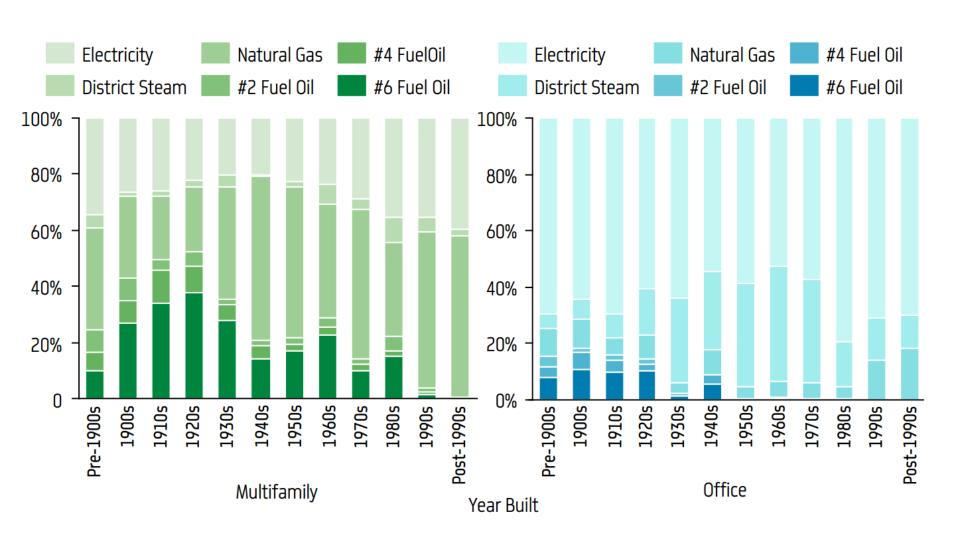


Energy use intensities relative to built era



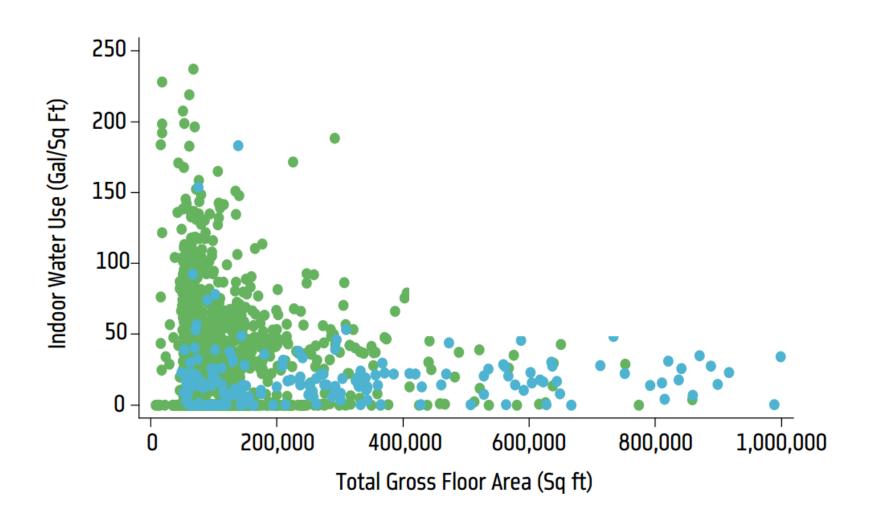


Fuel use intensities relative to built era





New York City's water utility was the first in the U.S. to utilize the automatic upload feature in Portfolio Manager





New York City & Energy Efficient Policies and Programs around ESPM

Improving NYC's Benchmarking Policy:

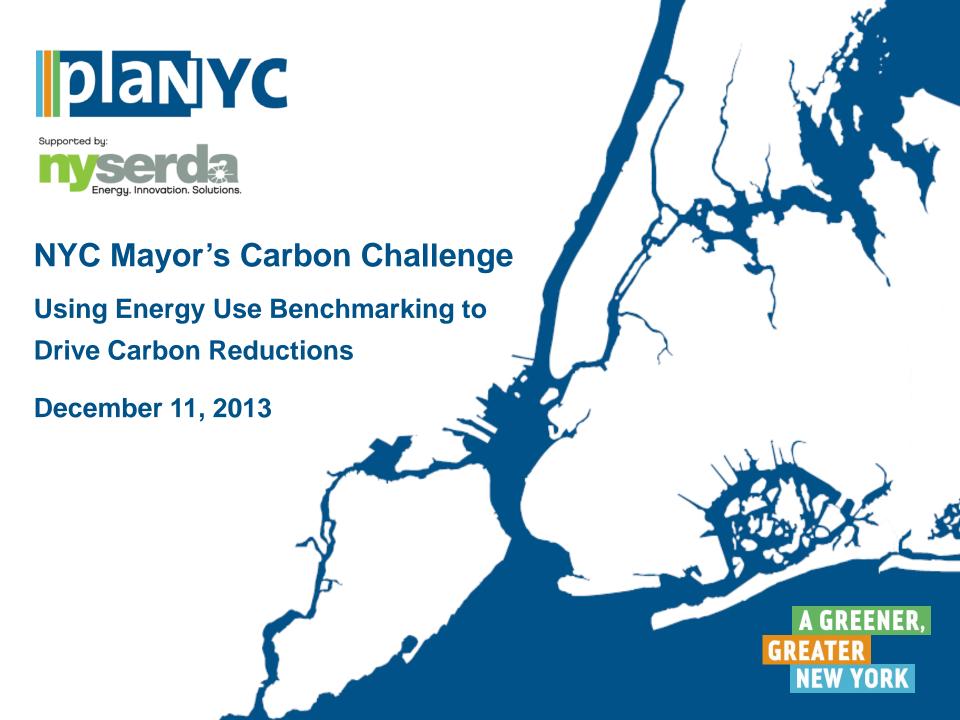
- Continuous feedback with U.S. EPA about Portfolio Manager
- NYC Benchmark Help Center assistance and outreach
- Annual meeting with top NYC benchmarking service providers
- Consideration of possible benchmark certification program
- Outreach coordination with several key stakeholders (i.e. UGC, AEA, NYSERDA, etc.)

Partnerships with U.S. Department of Energy on several data sharing initiatives:

- Building Performance Database (BPD)
 - Online platform allowing for statistical comparisons of performance trends across peer groups of properties, utilizing anonymized LL84 datasets.
- Standard Energy Efficiency Database (SEED)
 - Developing a NYC specific instance of a secure data repository for building characteristics and energy consumption, utilizing LL84 and LL87 datasets.
- Benchmarking and Disclosure Evaluation Handbook
 - Developing an impact evaluation handbook on direct and indirect economic impacts of B&D, and create a toolkit of best practices for other jurisdictions developing their own B&D polices.
- Better Buildings Energy Data Accelerator
 - Direct engagement with local utilities and other Accelerator partners to improve access to whole-building energy aggregated data for multifamily and commercial sectors.









The NYC Mayor's Carbon Challenge

A voluntary program to match City government's goal to reduce GHG emissions by 30% in ten years

2007: 17 leading universities accepted the Challenge

2009: 11 largest hospital systems signed on

2013: 10 global corporations joined



Together, these participants make up 140 million square feet and 4% of citywide GHG emissions.

Universities

- Barnard College
- Berkeley College
- City University of New York
- Columbia University
- The Cooper Union
- Fashion Institute of Technology
- Fordham University
- The New School
- NY School of Interior Design
- New York University
- Pace University
- Polytechnic Institute of NYU
- Pratt Institute
- The Rockefeller University
- School of Visual Arts
- St. John's University
- Weill Cornell Medical College

Hospitals

- Continuum Health Partners
- New York City Health and Hospitals Corporation
- Lutheran Medical Center
- Maimonides Medical Center
- Memorial Sloan-Kettering Cancer Center
- Montefiore Medical Center
- Mount Sinai Medical Center
- New York Hospital Medical Center Queens
- New York Presbyterian Medical Center
- North Shore Long Island Jewish Health System
- NYU Langone Medical Center

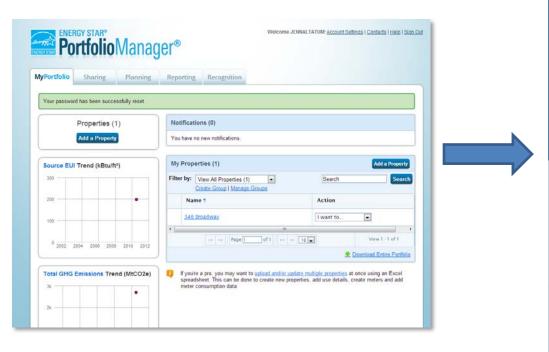
Commercial Offices

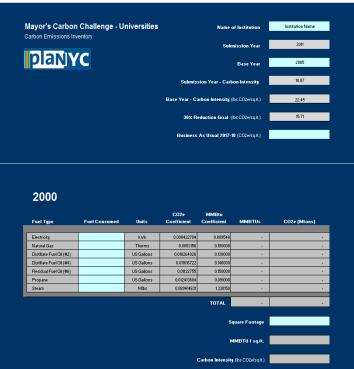
- American International Group
- BlackRock
- Bloomberg LP
- Credit Suisse
- Deutsche Bank
- Google
- Goldman Sachs
- JetBlue
- JP Morgan Chase
- PVH Corp.



Tracking Emissions for the Challenge

- Each participant reports energy use and emissions annually to track progress toward the goal
- Beginning in 2010, all participants started using Portfolio Manager to benchmark under NYC Local Law
 84—although many began using the tool before the law
- Portfolio Manager allows participants to aggregate the information they need to report emissions in the Carbon Challenge Inventory





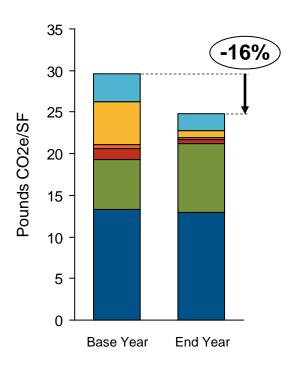


Progress

All together, universities and hospitals have reduced emissions intensity per square foot by 13% since the beginning of the Challenge.

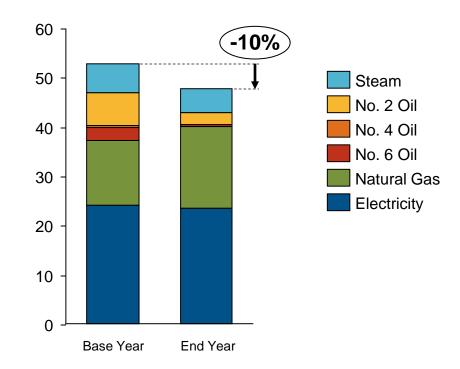
Universities

- Reduced emissions by 16% in 5 years, or ~90,000 metric tons per year
- Electricity and natural gas became 85% of the fuel mix
- All together saving at least \$20 million in reduced energy costs



Hospitals

- Reduced emissions 10% in 3 years, or ~35,000 metric tons per year
- Electricity and natural gas became 84% of the fuel mix
- All together saving at least \$10 million in reduced energy costs

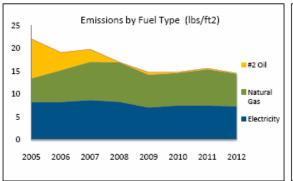




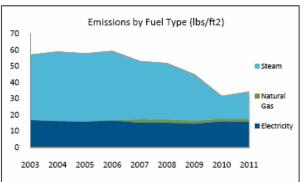
The Six Early Achievers:

There are many pathways to 30%

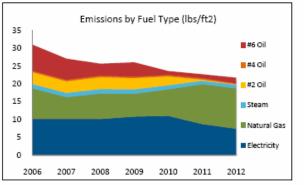
Barnard College: -34.1%



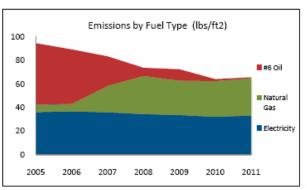
Fashion Institute of Technology: -40.0%



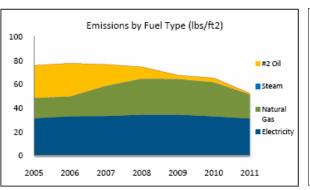
New York University: -30.0%



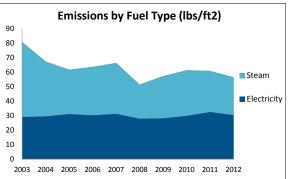
The Rockefeller University: -30.6%



New York Hospital Queens: -30.9%



Weill Cornell Medical College: -30.1%

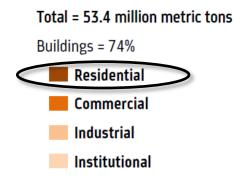


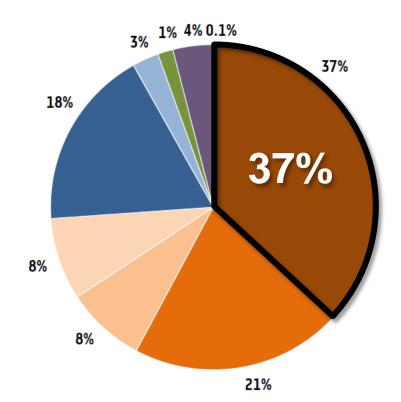


Expanding the Challenge: Multifamily Buildings

- 1. Residential buildings account for 37% of citywide emissions
- 2. Complexity of upgrades and fragmented decision-making has been a barrier to energy efficiency in the multifamily sector
- 3. Mandatory benchmarking through Portfolio Manager overcame a significant reporting hurtle

Citywide Share of Emissions from Residential Buildings







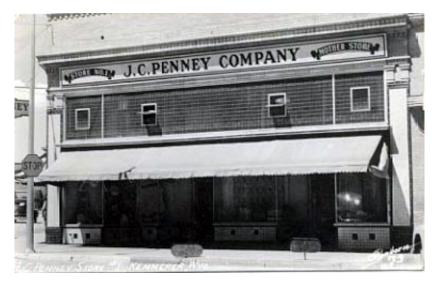




Chris Morgan JCPenney Energy Senior Manager December 11, 2013



JCPenney is one of the nation's largest apparel & home furnishing retailers.





- Founded in 1902
- Over 1000 stores
- 49 states and Puerto Rico
- 116,000 Associates
- \$12.99B Annual Revenue





JCPenney and



Partner of the Year in Energy Management:

2007 & 2008

Sustained Excellence in Energy Management:

2009, 2010, 2011, 2012 & 2013

<u>First</u> to earn the **ENERGY STAR label** for a <u>retail store</u> after the release of EPA's energy performance rating for retail in 2007.



JCPenney and











DESIGNED TO EARN THE ENERGY STAR

The estimated energy performance for this design meets US EPA criteria. The building will be eligible for ENERGY STAR after maintaining superior performance for one year.













- 1. Certifications
- 2. Communication
- 3. Reporting
- 4. Compliance





JCPenney ENERGY STAR certified buildings (through November 2013):

- 512 Stores
- 1 Office JCPenney Home Office in Plano, TX
- 1 Warehouse Logistics Center in Reno, NV



Certifications



Maplewood, MN (1 of 512 certified stores)



Plano, TX Home Office

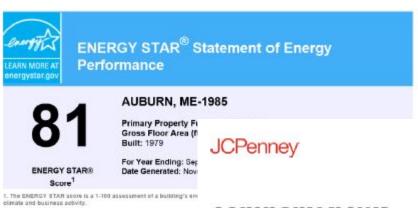


Reno, NV Logistics Center

JCPenney Certifications



- Establish list of stores for certification using Portfolio Manager
- Generate Statement of Energy Performance (SEP's) in Portfolio Manager
- Contract Professional Engineers for independent third party verification
- Receive verified/stamped SEP's and submit for certification





company news

JCPenney Earns ENERGY STAR Certification at Over 500 Locations

PLANO, TX - (Oct. 31, 2013) - JCPenney (NYSE: JCP) announced today that it has secured ENERGY STAR certifications over 500 stores, one supply chain facility and its Home Office, far surpassing the Company's initial goal of having 400 location certified by the end of 2013. The Environmental Protection Agency (EPA) awards ENERGY STAR certifications to buildings that rank within the top 25 percent of similar commercial buildings nationwide by meeting strict energy performance levels set by the EPA.





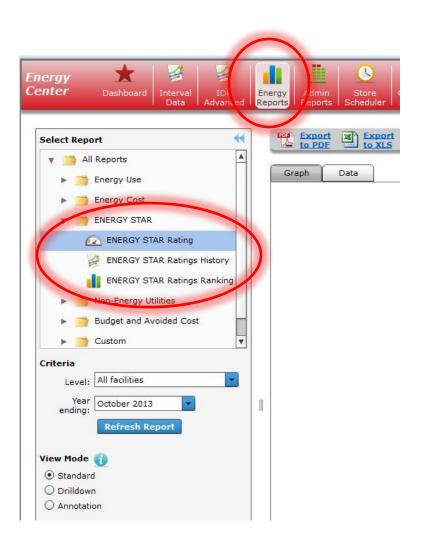










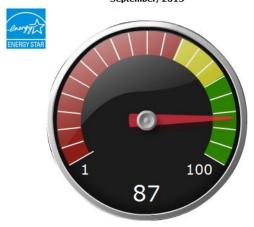


- ENERGY STAR Ratings
- ENERGY STAR Ratings History
- ENERGY STAR Ranking
 - o By Store
 - By District
 - o By Region
 - By other groups

JCPenney Communication - ratings



ENERGY STAR Rating for 0116-Salem,NH September, 2013



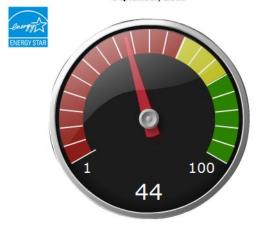
This building qualifies for ENERGY STAR. It is running in the top 25% when compared to other equivalent buildings.

ENERGY STAR Rating for 0203-Media,PA September, 2013



This building is close to qualifying for ENERGY STAR. Refer to the energy-saving tips and perform an energy audit using the checklists available to help identify possible savings.

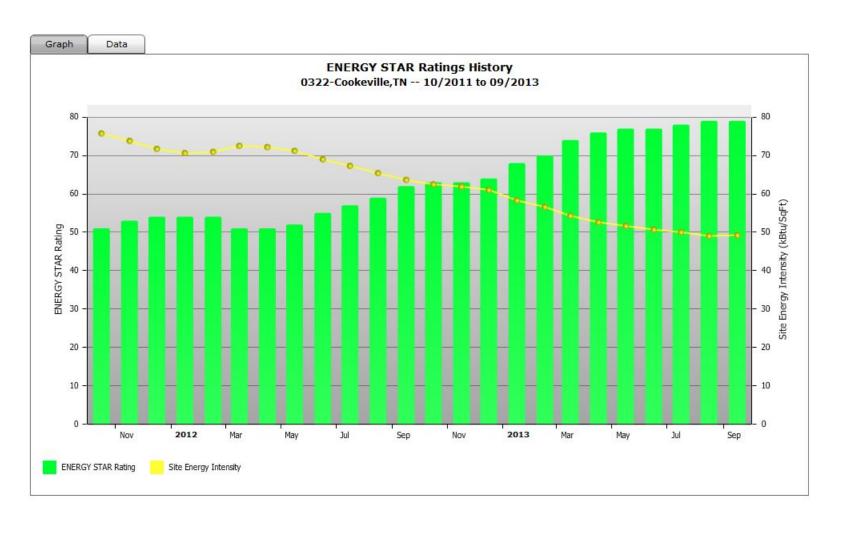
ENERGY STAR Rating for 0058-Ponce,PR September, 2013



This building does not qualify for ENERGY STAR. However, practicing energy saving tips, performing energy audits, and using the checklists available can still result in significant savings.

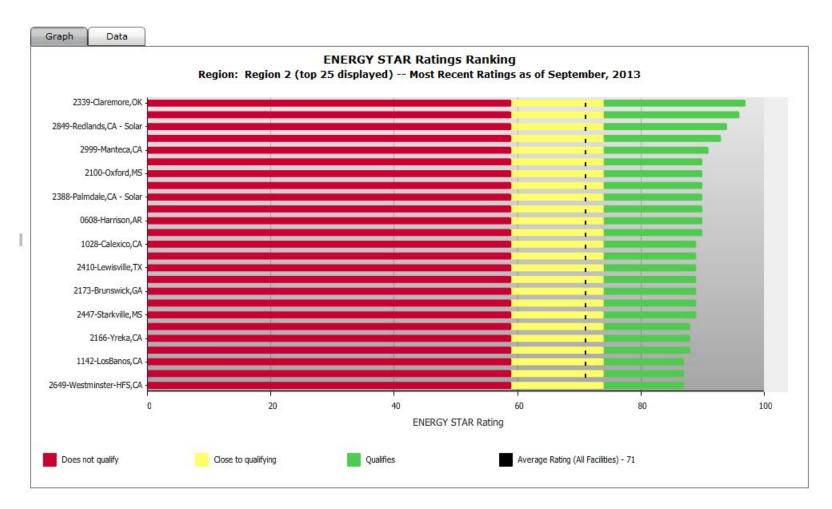






JCPenney Communication - rankings





JCPenney Reporting

ENERGY STAR

- Monthly Bulletins
 - Store Leaders
 - o District Leaders
 - Region Leaders

March emap is Here!



March emap checklist:

"Store Energy Conservation During Construction."

District 8229 - Energy Bulletin

District 8229: Energy Performance Report

Report Period: January - December, 2012













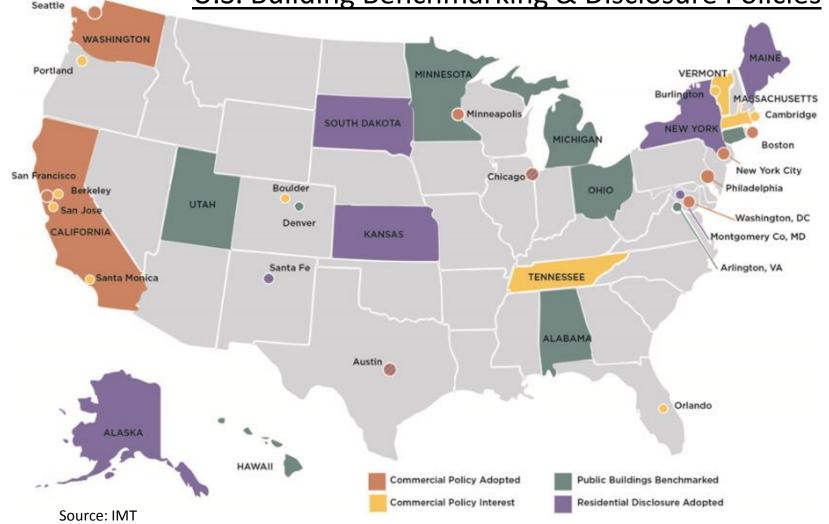
GHG Reduction Equivalents

Store #	Savings %	Homes Heated	Cars Off Road	Trees Planted	ENERGY STAR Ratings **
	Reduction Overall *				
0304-Longview,TX	26%	53	68	9,101	64
2949-Waxahachie,TX	26%	32	41	5,518	75
2946-Rockwall,TX	26%	41	53	7,074	74
2055-Plano,TX	24%	56	73	9,745	78
1348-Paris,TX	23%	8	11	1,431	76
2105-Greenville,TX	21%	12	16	2,100	66
2926-Shreveport,LA	18%	41	53	7,028	60
2123-Bossier City,LA	16%	34	45	5,950	63
2338-Mesquite,TX	12%	34	44	5,792	75
2982-Fairview, TX	10%	14	18	2,428	79
2826-Cedar Hill,TX	8%	13	17	2,281	58
2795-Frisco,TX	5%	11	14	1,858	64
2728-Athens,TX	4%	1	1	139	73
2746-Dallas,TX	2%	4	5	615	67
1749-Texarkana,TX	1%	-1	-1	-119	50
0179-Dallas,TX	0%	-	-	-	79
1208-Nacogdoches,TX	-0%	0	0	-41	60
1155-Marshall,TX	-2%	-1	-1	-191	85
0055-Lufkin,TX	-2%	-2	-2	-312	52
2020-Palestine,TX	-4%	-2	-2	-293	60
0996-Tyler,TX	-8%	-14	-18	-2,353	65

JCPenney Compliance



U.S. Building Benchmarking & Disclosure Policies









New York City

Local Law 84

Annual >50K ft²

Custom Report in Portfolio Manager



Seattle, WA

CB 116731

Annual >20K ft²

Automated by Portfolio Manager

JCPenney Compliance





Austin, TX

Energy Conservation & Disclosure Ordinance

Annual

>10k ft²

Report generated from Portfolio Manager



California

AB 1103

Upon Sale or Lease

>5k ft²



Washington (state)

Efficiency First SB 5854

Upon Sale or Lease

>10k ft²



In Conclusion

- 1. Certifications ENERGY STAR certified buildings
- 2. Communication Ongoing through JCPenney EnergyCenter®
- Reporting Monthly Energy Bulletins to track and report progress
- 4. Compliance Benchmarking & Disclosure Policies throughout the U.S.



In Conclusion (cont.)

- Common "unit of measure" for all Associates (ENERGY STAR score)
- Identify/prioritize energy projects
- Track progress over time
- Verify and document results of energy projects
- Method to communicate:
 - o **Successes**
 - Progress
 - Opportunities
- Provide a "scorecard," that all Associates can understand

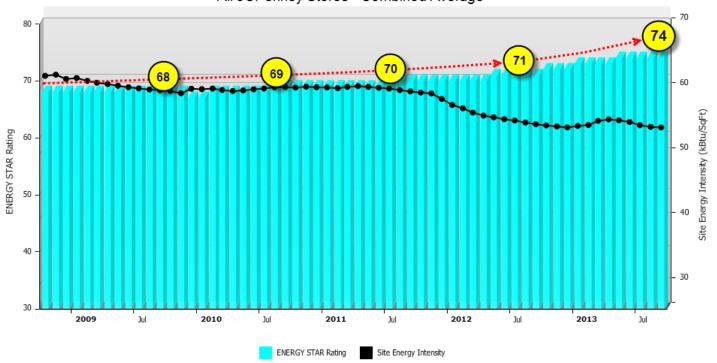




The Results......

ENERGY STAR Score - 5 Year History

All JCPenney Stores - Combined Average



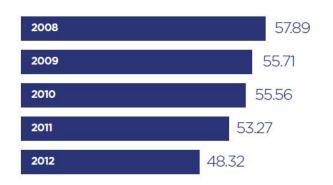




The Results (cont.)

Energy efficiency at JCPenney facilities, 2008-2012

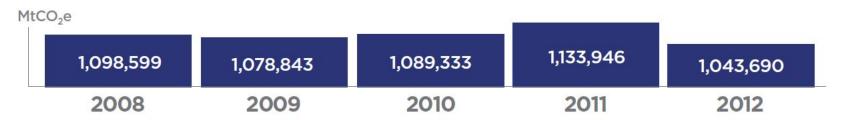
(data is in kBtu per square foot)





Greenhouse gas emissions from JCPenney facilities, 2008-2012

(data is in metric tons of carbon dioxide equivalant)







Thank You!

Q&A





Contact Us

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